



Mr. Robert Coll
Brookstone/MARSHALL
42 West Brook Street
Manchester, NH 03101

March 5, 1999

Dear Bob,

Congratulations on your recent affiliation with Marshall Contractors of Providence, RI. Based on my experience working with both firms, this team will benefit both organizations as well as future clients.

Since the initial 30,000 square foot addition to our Hudson, NH textile facility in 1982, Malden Mills has had a constructive relationship with Brookstone Builders, Inc. Brookstone Builders has worked for Malden Mills on both a construction management and a general contract basis. Brookstone Builders has performed quality work in a cost effective and professional manner on numerous projects at our Lawrence, MA. facility.

In December of 1995, a devastating fire destroyed four of our manufacturing buildings. Brookstone Builders responded immediately to Malden's request for construction management services to refurbish some of our existing mill space into offices and operational spaces on a fast track basis. Brookstone Builders has provided construction services to construct in excess of 150,000 square feet of office space at Malden Mills.

In January 1996, Malden Mills also contracted Marshall Contractors to provide construction management for our new 510,000 square foot state of the art textile plant. From initial preconstruction planning in February 1996, Marshall Contractors successfully completed construction of the building and allowed Malden Mills to begin manufacturing in the new building within one year. Marshall performed this high profile, fast track project in a highly professional manner, with skillful and dedicated project personnel. During construction of the new building, Marshall and Brookstone Builders collaborated on several subcontracts which were successfully performed.

From our experiences at Malden Mills, Brookstone Builders hands-on management style combined with the multiple resources and systems which Marshall Contractors brings to the table will benefit future clients. I would be happy to act as a reference to any prospective clients concerning the Brookstone/Marshall alliance.

Very truly yours,
MALDEN MILLS INDUSTRIES, INC.

David J. McCormick
Director of Corporate
Facilities/Engineering